Recovery, Renewal, Resilience to COVID-19:
Informing, supporting and developing guidance for local resilience

Prof Duncan Shaw
Alliance Manchester Business School
Humanitarian & Conflict Response Institute
University of Manchester
Duncan.shaw-2@manchester.ac.uk

David Powell MA
Humanitarian & Conflict Response Institute
University of Manchester
Formerly Head of Emergency Planning & Business Continuity
Lincolnshire County Council
David.powell@manchester.ac.uk

#RecoveryRenewal
#Covid19Recovery
Our partnership with RCN

UK work
- Understanding response, recovery and renewal
- Supporting local & national committees on recovery

International work
- Capturing lessons from across the world, interviewing experts
- RCN recovery guidelines

Dissemination activities
- Sharing international lessons: ‘The Manchester Briefing’
  - Audience: government; 52,000 distribution
  - Started 1st April 2020, 32 issues, >350 lessons, 93 countries, 644 pages
  - 4 briefings: 6 page think piece; international lessons; case study, talks

1st Jan 2021 - ESRC funded project
- Actively supporting localities to plan Recovery, Renewal, Resilience
  - 4x England, Scotland, Canada, Chile, Palestine, USA (Vancouver, Ramallah, GM, Miami)
- International Standard (ISO22393)
• Relatively shorter-term activity to address urgent fragilities
• **Transactional** activities to **assure preparedness** and **restore operations**

• Agree and implement *plans* to:

  - **Reflect and learn** – take time to pause, appreciate, think, negotiate, recognise & remember
  - **Review preparedness** – assess readiness for the next crisis
  - **Restore operations** – of services exposed, halted or undermined by the crisis

• Preparedness = readiness to respond to an incident
Complex, ambitious, broad-based (e.g. environmental, economic, legal, societal), geographic (growth and sustainability), political, development, positive, co-produced strategies

Transformational initiatives to tackle major inequalities and build resilience

Agree and implement strategies for:

- People – new support to affected, co-production, local resilience, reconciliation, reparations
- Places – through repurposing, relocating, regenerating
- Processes – through reshaping, re-organising
- Repair of the system – through across people, places, processes

Resilience = “Ability to absorb and adapt in a changing environment” (ISO 22300)
1. Concepts in Recovery and Renewal (principles, partnerships, the focus for planning, activation arrangements)

2. Set up a Recovery Coordinating Group (RCG)
   - Agree membership for the RCG (chair, members, roles, project management).
   - Establish terms of reference, vocabulary, structures, vision, information sources.
   - Initiate RCG’s work (criteria/triggers between response and recovery, and thresholds).
   - Access resources. Communicate with interested parties.

3. Assess and look forward
   - Understand context. Identify themes to commission INA.
   - Design INA. Collect information.
   - Calculate loss. Analyse and present assessments. Select action areas to recover.

4. Develop a Recovery Strategy
   - Manage delivery of recovery strategy (publish strategy, monitor delivery).

5. Develop Renewal Initiatives
   - Identify challenges to renewal. Encourage commitment to deliver renewal.
   - Agree transformational initiatives.
   - Organize Renewal Summit.

6. Continuous improvement
   - Scenario plan and exercise.
   - Identify lessons. Act on lessons.
   - Identify transactional activity (reflect & learn, review preparedness, reinstate operations).
Recovery Strategy
What to keep and change

Reflect and learn – take time to pause, appreciate, think, negotiate, recognise & remember

Review preparedness – assess readiness for the next crisis

Reinstate operations – of services exposed, halted or undermined by the crisis

Renovate to improve by doing things differently

Return to their pre-crisis state

Retain the good in its new form

Resist fatigue and lapsing back to a previous state

Recommend to pursue as a Renewal Initiative
Bringing together knowledgeable and influential people to think about longer-term renewal. To give space to think – to negotiate – to align priorities.

The Vision for the Summit:
- To agree a positive direction for change
- To align multiple relationships and broader partnerships
- To engage local stakeholders needed for Renewal

Enabled by:
- **Optimism**: the memory of COVID will be a negative one – so align with something positive – so link to wider strategic agendas
- **Ambition**: for common action, funding, efficiency, opportunities
- **Good practice**: alignment and engagement as outlined in HMG’s Recovery Guidance
- **Participation**: involve influential leaders and stakeholders

Moderated by:
- 6 tracks of pressure (response, recovery, renewal, politics, funding, fatigue)
Bright spots for Recovery, Renewal, Resilience

**Humanitarian Assistance (Including health) - Ireland**
Social justice and wellbeing approaches

Consider measures to protect and support Roma, Gypsy, Traveller and Boater communities during COVID-19. [TMB 32]

**Public Communication and Engagement - India**
Including people in planning

Consider how positive news and stories can relieve the mental fatigue of COVID-19. [TMB 32]

**Infrastructure - Bangladesh**
Control/protection of infrastructure to promote economic activity

Consider preparing for and responding to water, sanitation and hygiene service (WASH) challenges during COVID-19. [TMB 31]

**Environmental - Indonesia**
Climate Change

Consider post-COVID solutions to climate change that are people-led, community-focused, and nature-based. [TMB 30]

**Economic - South Africa**
Equitable economic regeneration

Consider if social protection recovery programmes are disability-inclusive. [TMB 31]

**Governance and legislation – New Zealand**
Mechanisms for recovery

Consider the concept of “as low as reasonably practicable” (ALARP) when assessing risk as we live with COVID. [TMB 32]
Recovery, Renewal, Resilience

Thank you for listening!

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The Manchester Briefing: International lessons on Recovery and Renewal from COVID-19, available free from: ambs.ac.uk/covidrecovery

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