Dr Andrew McClelland
Research Associate
ambs.ac.uk/covidrecovery

Alliance Manchester Business School
University of Manchester
andrew.mcclelland@manchester.ac.uk
Developing a recovery framework

Our project team takes a systems approach to support resilience partners as they design strategies for recovery and renewal from COVID-19 that will build resilience.

Expert insights
from governments, the UN, WHO, WEF, The World Bank and more

Database
of lessons on recovery and renewal

12 research projects

1 new ISO 22393 for recovery from COVID-19

1,800+ hours of meetings with government response, recovery and renewal groups

75+ webinars and workshops organised

17 academics from a wide range of disciplines

120+ interviews with a global community of experts

500+ international lessons on recovery and renewal

100+ countries worldwide

42 issues each including 4 briefings

44 case studies

43 impactful ‘think pieces’

The Manchester Briefing
Our project team produces ‘The Manchester Briefing on COVID-19’, a fortnightly document that brings together international lessons inspiring thinking on recovery and renewal from COVID-19.
Aim: TMB offers guidance for local government to support their recovery & renewal efforts

Briefing A (6 page ‘think piece’):
Introducing a Multidimensional Framework for Recovery & Renewal

Briefing B (lessons):
Lessons you may find helpful from across the world

Briefing C (1 page case study):
Examples of resilience strategies from regions within the state of Queensland, Australia
### Global Lessons on Response, Recovery & Renewal

- **Communities**: 100 lessons
  - Vulnerable people
  - Volunteers
  - Community participation
  - Public protection
  - Emergency housing (incl homeless)
  - Welfare (incl social care)
  - Education & skills
  - Cultural

- **Economic**: 88 lessons
  - Economic strategy
  - Business regeneration/ rejuvenation
  - Public sector support mechanisms
  - Voluntary, community & social enterprise sector
  - Personal finance
  - Innovation
  - Labour/ workforce

- **Infrastructure**: 66 lessons
  - Infrastructure providers
  - Infrastructure customers
  - Energy (utilities)
  - Telecommunications (incl digital)
  - Urban & rural infrastructure
  - Transport
  - Waste management
  - Supply chain & logistics

- **Environment**: 55 lessons
  - Spatial planning
  - Environmental health
  - Living sustainably
  - Resilience to climate change

- **Health**: 61 lessons
  - Healthcare
  - Public health and wellbeing (incl psycho-social supports)
  - Excess death management
  - Connectivity between health & the wider system

- **Governance**: 22 lessons
  - Legislation, policy, guidance
  - Information & data
  - Resourcing & financial frameworks
  - Partnerships and coordination (national, subnational, local)
  - Strategic communications
  - Governance of delivering Recovery & Renewal

© The University of Manchester, 2021
Focus: How resilience strategies & networks have been informing recovery & renewal efforts

Assessing & analysing:
Applying & adapting tools & approaches such as impact assessments, social mapping of vulnerable people, scenario & action planning

Utilising data & intelligence:
Well-placed to prioritise recovery actions & access resourcing: “Already identified a lot of vulnerabilities” (e.g., financial stress, housing, food security) – US-based Chief Resilience Officer

Leveraging partnerships & networks:
Agile processes thanks to relationships established pre-pandemic, plus knowledge transfer and diffusion of good practices during the crisis

https://resilientcitiesnetwork.org
Lesson: Consider how to invest in a circular economy to promote healthier, more resilient cities (TMB #24)

Maximise the value of resources:
“Commencing an upgrade of material recovery facility equipment, designed to improve the quality & value of the recycled material” – Ōtautahi Christchurch Recovery Plan

Incentivise businesses, big and small:
“Support innovation through promotion/utilisation of Circular Economy practices/waste hierarchy principles to stimulate clean growth & resilience to supply chains” – Greater Manchester Living with Covid Resilience Plan

https://resilientcitiesnetwork.org
Lesson: Consider new funding models to increase city recovery and resilience (TMB #42)

Key action area: “Changing the financing model...from today’s system, based largely on intergovernmental transfers, to a model of increased own-source revenues, better access to financial markets & less restrictive conditionalities attached to central government transfers.”
Thank you for listening!
ambs.ac.uk/covidrecovery

Alliance Manchester Business School
University of Manchester
andrew.mcclelland@manchester.ac.uk