RESILIENT CITIES NETWORK:
Co-creating a Resilient Future
2020–2021
The time for resilience is now

Science is painting a bleak picture of the future for us. The world as we know it will inevitably be warmer, and extreme climate change induced weather events will be more severe and frequent.

As a Mayor I have dealt with this first hand, emergencies declared.

City leaders are challenged the world over. The world’s population is projected to reach 9.7 billion in 2050, 70% of those people will live in urban centers. As population numbers go up, we have more people to care for and protect. And rising inequality threatens to reverse hard-won gains.

No one threat may appear overly daunting to overcome. But when you put the pieces of the puzzle together, the sum of all threats can begin to look daunting even to the brave-hearted among us. A future where we experience multiple shocks and stresses simultaneously is a reality in most of our cities today.

In challenging times, it is our networks that sustain us. The Resilient Cities Network creates opportunities for us to connect to one another, and to provide resources, knowledge, and solutions to secure a resilient future for all.

As a city leader, I can attest to the Network’s value—add in meaningful and practical ways. It appears my counterparts feel the same way. In the last survey of chief resilience officers, nearly 83% of the cities say that their leadership either supported the advancement of a resilience agenda or could be considered champions for resilience.

The network is a technical, knowledge and solutions hub. It provides a space for cities to build and inspire each other. It keeps us laser focused on the greatest challenge of our time: securing a resilient future for all. And the work of the Resilient Cities Network has never been more important.

This report reflects the network’s impact since inception. Each section showcases the value it brings to cities within the network. Join us in achieving our vision. We invite new member cities to join us, and we welcome new partners to join us in delivering critical support to our network today.
Our unique city-led approach

Over the past two years, cities have been inundated with cascading challenges brought by the Covid-19 pandemic, the climate crisis and other events that threaten the well-being and resilience of our communities. Chief resilience officers rose to the occasion and continue to play a central role in nearly 100 cities around the world.

We did it through hard work, thoughtful actions and by bringing people together to address unprecedented needs and resource demands.

Most cities are conditioned to identify problems and solve them in siloes. However, we know that these solutions produce siloed benefits that fail to meet community needs and are inadequate in the face of multiple shocks and stresses.

Through a resilience approach, our cities are able to view challenges holistically and develop comprehensive solutions to achieve a safer, cleaner, healthier and more equitable society where our communities have the resources and tools to thrive.

To build resilience more quickly and with greater effectiveness, our cities need to work together. The Resilient Cities Network provides critical space to share experiences, gain knowledge, collaborate and problem-solve together. The Network empowers our efforts through regional convenings, communities of practice, webinars, knowledge exchange and funding.

Most importantly, the Network is a city-led model, by cities, for cities, with a Global Steering Committee as its heart and soul. The GSC provides strategic guidance and ensures the network is responsive and relevant to the needs of cities today.

This diverse group, two representatives from five different global regions, brings a variety of views, experiences and solutions to the table.

As members of the GSC, we are committed to working arm in arm to empower the network and deliver a resilient future for all cities. This report details some of the different ways that we as a network collaborate and mobilize for our members.

We are grateful to all the partners who have supported a city-led vision and our joint mission to advance urban resilience around the world.
The way forward: advancing urban resilience around the world

City leaders have some of the world’s toughest jobs. Yet, they also have the most incredible potential to create a safe and equitable future for us all. Cities today concentrate more opportunity and risk than ever before. Cities have the mandate to protect their communities. They are agile and they are ready.

Since 2019, the Resilient Cities Network has forged a new network organization, by cities, for cities. This was a test of resilience. When the 100 Resilient Cities (100RC) program was closed in 2019, in many ways it represented the end of the beginning. It was difficult to part ways with colleagues and friends who were also leaders of the resilience movement. Yet, we knew we had work to do, to co-create an organization that could build on the legacy of 100RC and continue to work arm in arm with cities to respond to our most complex challenges.

That our Network has weathered the storm and emerged stronger, demonstrates the incredible commitment of our members and partners. From the first city-members of our Global Steering Committee taking calls at all hours, to anchor financing partners in the United States and Singapore who sustained the Network in its early days, it has been an honor to facilitate the start-up of this city- led organization with incredible people from around the world. Many of you, our cities and partners, are named in this report while others of you continue to work behind the scenes. To each one of you, we are incredibly grateful.

The Resilient Cities Network is growing. This report tells that story, a story that we are writing with you.

Together, we developed and started implementing a new theory of change to empower cities and to implement programs and to mobilize coalitions, solutions and investments in cities. Together, we continue to build a suite of top-notch resilience tools and good practice models for knowledge exchange, capacity building and program delivery. And together, we are setting up a city-focused catalytic funding mechanism—RCIFunds—to reach the ground and build resilient communities of the future.

‘Nothing is more powerful than an idea whose time has come,’ Victor Hugo’s famous words ring true. The time for urban resilience has come. Resilience is now.

Sustaining the world’s leading urban resilience network will require continued evolution and innovation. We are looking forward to delivering with cities and to welcoming new partners to work with us across our core focus areas: climate resilience, circularity, and an equitable recovery from Covid-19. We will learn together as we deploy knowledge, programs and catalytic investments that protect our vulnerable communities now and into the future.

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Our Member Cities

AFRICA (AFR)
- Accra, Ghana
- Addis Ababa, Ethiopia
- Cape Town, South Africa
- Dakar, Senegal
- Durban, South Africa
- Kigali, Rwanda
- Lagos, Nigeria
- Luxor, Egypt
- Nairobi, Kenya
- Paynesville, Liberia

NORTH AMERICA (NAM)
- Atlanta, US
- Berkeley, US
- Boston, US
- Boulder, US
- Calgary, Canada
- Chicago, US
- Dallas, US
- El Paso, US
- Greater Miami & the Beaches, US
- Honolulu, US
- Houston, US
- Los Angeles, US
- Louisville, US
- Minneapolis, US
- Montréal, Canada
- Nashville, US
- New Orleans, US
- New York City, US
- Norfolk, US
- Oakland, US
- Pittsburgh, US
- San Francisco, US
- Seattle, US
- St. Louis, US
- Toronto, Canada
- Tulsa, US
- Vancouver, Canada
- Washington DC, US

ASIA PACIFIC (APAC)
- Bangkok, Thailand
- Can Tho, Vietnam
- Chennai, India
- Christchurch, New Zealand
- Da Nang, Vietnam
- Deyang, China
- Huangshi, China
- Jakarta, Indonesia
- Kyote, Japan
- Mandalay, Myanmar
- Melaka, Malaysia
- Melbourne, Australia
- Pune, India
- Semarang, Indonesia
- Seoul, Korea
- Singapore
- Surat, India
- Sydney, Australia
- Toyaama, Japan
- Wellington, New Zealand

LATIN AMERICA AND THE CARIBBEAN (LAC)
- Buenos Aires, Argentina
- Cali, Colombia
- Ciudad Juárez, Mexico
- Colima, Mexico
- Guadalajara, Mexico
- Medellin, Colombia
- Metropolitan Area of Guadalajara, Mexico
- Montevideo, Uruguay
- Panama City, Panama
- Porto Alegre, Brazil
- Quito, Ecuador
- Salvador, Brazil
- San Juan, Puerto Rico
- Santa Fe, Argentina
- Santiago de los Caballeros, Dominican Republic
- Santiago Metropolitan Region, Chile

EUROPE AND THE MIDDLE EAST (EME)
- Amman, Jordan
- Athens, Greece
- Barcelona, Spain
- Belgrade, Serbia
- Bristol, UK
- Byblos, Lebanon
- Glasgow, UK
- Greater Manchester, UK
- Lisbon, Portugal
- London, UK
- Milan, Italy
- Paris, France
- Ramallah, Palestine
- Rome, Italy
- Rotterdam, The Netherlands
- Tbilisi, Georgia
- Tel Aviv-Yafo, Israel
- The Hague, The Netherlands
- Thessaloniki, Greece
- Vejle, Denmark
Urban resilience is defined as the capacity of individuals, communities, institutions, businesses and systems within a city to survive, adapt and grow regardless of the chronic stresses and acute shocks they experience.
Leading the Global Resilience Movement

Resilient Cities Network (R-Cities) is the world’s leading urban resilience network. It provides a powerful platform for city leaders and chief resilience officers to drive transformational change across different geographies and phases of urban development. Working closely with our member cities, we implement path-breaking initiatives to address complex challenges faced by city systems, citizens and institutions.

Several events in the last two years underscore the importance of cities and local governments in delivering resilience for urban dwellers. The Covid-19 pandemic has emphasized glaring bottlenecks within civic systems and raised questions related to their sustainability.

Natural disasters have become a reality across the world – fires in America and Australia, water crisis in Africa and Asia, floods in Europe and the Americas, and heat waves across most cities. Amidst this backdrop of constant shocks and stresses, city leaders, urban practitioners and local communities are compelled to revisit their business-as-usual approach and siloed thinking.

Our Journey

R-Cities’ legacy is built on 100 Resilient Cities initiative pioneered by the Rockefeller Foundation. The program aimed to support 100 cities in developing resilience strategies under the guidance of a dedicated chief resilience officer, in close collaboration with the city leadership.

During 2019, as the 100RC program was ending, member cities and chief resilience officers took the initiative of spearheading the next phase of the network. They recognized the need to continue collaborating to further strengthen their resilience and implement agendas faster. For over a year, more than 30 percent of our member cities and chief resilience officers participated in a broad co-design process to build the new phase of the urban resilience movement. With strong support from member cities, the network was officially launched in 2020, with a mission to reduce vulnerabilities and improve the well-being of hundreds of millions of urban dwellers around the world. From the start, R-Cities was designed to be city-led and partnership-based, delivering programs that drive region-specific impact on the ground at scale.

SYDNEY: IMPROVING DECISION MAKING AND RESOURCE ALLOCATION

Since its establishment in 2015, the Resilient Sydney Office has facilitated a greater focus on resilience in policies and strategic processes at all levels of government. Program efforts to establish a sound evidence base are credited with improving the way decisions are made and resources are allocated, particularly with the 33 metropolitan councils across the city. Extensive stakeholder engagement and access to accurate, consistent data has enabled local governments to identify the most strategic focus areas and to apply their resources accordingly. There is clear evidence that Resilient Sydney instigated greater investment in resilience across all stakeholder groups over the first six years of the program. This included investments in resilience-focused assets or projects, the establishment of resilience jobs or roles and investment in capacity building programs.

“Throughout the pandemic, having a network of chief resilience officers to connect with has been a lifeline. We were a group of city government practitioners grappling with the same issues and trying to take similar response measures, and because of our R-Cities’ network we could connect in real time and support each other.”

Krystal Reyes, Chief Resilience Officer, Mayor’s Office of Resilience and Equity, City of Tulsa
Our Approach

Arm in arm with our member cities and chief resilience officers, we are building a safer, more equitable and sustainable future for all residents through a three-tier approach.

EMPOWER
Chief resilience officers bring together diverse stakeholders to address shared challenges, inform decision makers, outline future risks/trends, design innovative resilient programs and leverage funding opportunities. R-Cities works towards further empowering them to address complex urban challenges through peer-to-peer exchange and collaboration.

Based on the Global Chief Resilience Officer Survey conducted in October 2021, knowledge exchanges have helped over 64 percent of member cities strategize holistically to address major urban challenges.

RESILIENT CITIES NETWORK
IMPLEMENT
Local governments and communities are strengthening their resilience by advancing climate action and social equity and improving their response to risks. Our strategic tools, knowledge resources and multi-city, multi-partner programs deliver on-ground impact within and beyond our member city network.

BARCELONA: PREPARING FOR THE FUTURE
Barcelona, Spain has launched their Resilience Committee, a high-level executive and decision making body (led by the municipal manager), to promote resilience and risk management within their organization.

The committee will act as a forum for learning from current events and preparing for future risks through data analysis and informed decision making. It also has the power to:
1) Prioritize, plan and implement improvement projects to reduce vulnerabilities.
2) Assess responses to critical events and evaluate the effectiveness of actions taken.
3) Recommend strategic actions for recovery and future preparedness.

BOSTON: BREAKING IMPPLICIT BIAS
The city of Boston, US is planning to implement a people-centric recovery plan from Covid-19. Placing racial equality at the center of this process, the city government intends to give every Bostonian the opportunity to thrive in the future.

The program currently promotes conversations around race and possible actions across 22 districts within Boston. The city has also invested $3.6 million in city-wide training to minimize racism and implicit bias amongst certain groups.

CHENNAI: BUILDING HEALTHY, SELF-RELIANT COMMUNITIES THROUGH URBAN FARMING
Poverty, food and job insecurities have driven the need to reimagine food supply chains and move towards more sustainable, inclusive and local food systems. During the Covid-19 pandemic, mobility restrictions disrupted food supply chains and led to many poor and vulnerable communities going hungry.

To provide access to safe and nutritious food to all, the Urban Thottam project was conceptualized by the city of Chennai, India, and implemented by Chennai Resilience Centre with support from Adrienne Arsht – Rockefeller Foundation Resilience Center. Urban Thottam promotes urban farming to build resilience to climate change and aims at creating healthy, self-reliant communities, with a focus on Chennai’s urban poor.

MOBILIZE
Cities already challenged with known stressors are increasingly vulnerable to catastrophic shocks while facing financial distress and major investment gaps. To address this, we support our member cities through dedicated investments that help them address vulnerabilities and build capacity.

We have more than...
26
Funding Partners
Bilateral Agencies I NGOs I Development Banks I Philanthropies I Private Sector Organizations I Local Governments

18
Non-funding partners
Academic Institutions I UN Agencies I City Networks I Corporates

Here are the current top focus areas of our member cities:

52%
Advancing Climate Action

48%
Advancing Social Equity and Inclusion

50%
Responding to Risks and Emergencies

40%
Preparing for an Uncertain Future
Empower

We foster and maintain a responsive global network through a city-led, participatory governance structure. This enables city leaders, chief resilience officers and urban practitioners to solve problems, exchange knowledge and address key urban challenges through thematic communities of practice, broad coalitions and dedicated priority agendas.
Cities for a Resilient Recovery

With 80 percent of chief resilience officers involved in the Covid-19 response or recovery efforts, R-Cities, along with partner organizations and member cities, launched Cities for a Resilient Recovery in 2020. The initiative aims at helping cities ensure a data-driven, responsive, people-oriented recovery through peer-to-peer learning, dedicated expertise and the development of strategic tools and frameworks.

“Our partnership with R-Cities is an important component of our being able to advance urban resilience in vulnerable communities across the world. R-Cities has a governance structure that effectively engages mayors across the world with the leverage to pull together necessary partners, including incorporating bottom-up community engagement. It is a model that works effectively to support cities in their efforts to become more resilient.”
- Dr. Sameh Wahba, Regional Director, Sustainable Development, Europe and Central Asia Region at The World Bank; member of R-Cities’ Board of Directors

Cities on the Frontline

In March 2020, R-Cities launched the Cities on the Frontline series, in association with The World Bank Group’s City Resilience Program. This series of webinars aimed at sharing knowledge and helping cities respond to the pandemic and plan a robust recovery. It provided a much-needed platform for experts and city practitioners to share tangible on-ground actions. The series has provided a safe space for city officials to discuss what is working and not working and get an early understanding of what to expect so that they can plan accordingly. So far, over 5,500 participants (the majority working in and in support of city governments) from around the world have attended Cities on the Frontline.

Enabling Early Interventions

The first episode of Cities on the Frontline was launched in March 2020. By this time, certain regions had been dealing with the pandemic for over two months, while others were just beginning to experience the virus and preparing to respond. In the first episode, Dr. Yang Saini from Beijing Normal University and Dr. Aijun Qiu from China Centre for Urban Development shared their experiences of managing the virus. They held a candid discussion on how China struggled to identify the source of the outbreak in Hubei province, and how overcrowded hospitals, inadequate resources and public information complicated initial efforts. They also highlighted important early interventions, such as pulling in over 40,000 medical staff from other cities to help Wuhan, cooperating with local businesses to bolster emergency logistics, and turning sports stadiums and factories into makeshift hospitals.

Resilient Recovery Planning

Based on existing methods and best practices, R-Cities and its chief resilience officers co-designed and identified the best methodologies for cities to plan a resilient recovery. These efforts aimed at helping each city define its own recovery path factoring in four aspects:

- Assessing and analyzing situations
- Defining a portfolio of actions
- Improving proposals
- Deepening learning

R-Cities worked with The University of Manchester and several member cities in developing a planning process that led to the creation of an international standard, ISO/TR 22393 Guidelines for Planning Recovery and Renewal. Manchester University applied the ISO guidelines in Ramallah, Palestine, through creation of a city recovery coordination group and recovery executive committee. The Ramallah Recovery Strategy provides new ways of thinking about city development in the Covid-19 aftermath.

“Our Economic and Social Research Council project on recovery, renewal and resilience has benefited greatly from the involvement of R-Cities and its member cities. We have enjoyed receiving feedback from R-Cities to further strengthen our work, applying our recovery framework in R-Cities’ network cities, sharing important international lessons on planning recovery and renewal through our joint webinar series and distributing The Manchester Briefing via R-Cities’ global channels.”
- Duncan Shaw, Professor of Operational Research and Critical Systems, Alliance Manchester Business School, The University of Manchester
Nurturing Communities of Practice

Our community of practice approach helps accelerate the scope and depth of urban resilience, within and beyond member cities. Enhancing practice exchange between cities, this approach widens how urban practitioners access experiences, expertise, solutions and lessons learned across thematic areas. Each community of practice enables the mobilization of new ideas by building trust, fostering continuous learning and highlighting common concerns. Led by chief resilience officers and other urban practitioners across our network, the participant-driven knowledge exchange enables mutual learning and enhances benefits for participants.

BOULDER: UNEARTHING ACTIONABLE INSIGHTS

Boulder, US is highlighting issues of climate change at the neighborhood and household level to help people understand specific risks, initiate action and minimize future impact. Their Localized Climate Mapping and Equity initiative attempts to map actionable projects within Boulder county which could be used to communicate risks and appropriate resilience options. Specifically, issues such as alternative transportation expansion and electrification require a community-centric approach. While all communities will positively benefit from such initiatives, many do not have the capacity to implement them. Boulder is working with these communities to help them maximize benefits from government interventions.

Ensuring Racial Equity Through Resilience

When crises hit, the poorest and most vulnerable segments of society suffer the most. Two epidemics, Covid-19 and systemic racism, have proven that if one community is at risk, the entire city is at risk. Individuals in these vulnerable communities are disproportionately affected by emergencies and this gets aggravated by poorly designed city services. To address the issue of equity in a systematic manner, chief resilience officers from Minneapolis, Boston, Houston, Tulsa, Atlanta and Honolulu collectively established the Racial Equity Through Resilience Community of Practice. It aims to work with city leaders to dismantle institutional racism within municipal systems and deliver racial justice by collaborating with business, philanthropic, nonprofit and government leaders.

RESILIENCE AND THE PRIVATE SECTOR IN LATIN AMERICA AND THE CARIBBEAN

To strengthen urban and regional resilience in Latin America around gender equality and a circular economy, R-Cities, Avina Foundation and IDB-Lab launched a challenge aimed at promoting new business models that use technological and social innovations. This helped identify locally businesses that were then connected to and mentored by other entrepreneurs and professionals to improve their business models that create additional benefits to their local communities.

“There’s no time like the present, there’s no room for the status quo, we need a new model that is more resilient, more inclusive, more sustainable. This is the challenge we are calling on the private sector to rise to.”

- Marcela Mondino, Director of Programs, Fundación Avina

MEXICO CITY: DRIVING SUSTAINABILITY THROUGH COMMUNITY ENGAGEMENT

The Chinampas are floating artificial islands built for agriculture by the pre-hispanic communities in Xochimilco, Mexico City, a UNESCO World Heritage Site since 1987. Arca Tierra is a small business initiative that produces organic food and promotes gastronomic tourism to help preserve the zone’s local culture in a sustainable manner. Arca Tierra also mainstreams aspects of Mexico City’s resilience strategy for promoting water resilience, innovating and building adaptive capacity for sustainable development.

Ron Harris, Chief Resilience Officer, City of Minneapolis; and Co-chair, R-Cities’ Community of Practice on Racial Equity Through Resilience
ATHENS: STRENGTHENING HEAT RESILIENCE

Athens, Greece is one of the leading cities taking on heat resilience. In 2017, Athens launched its Resilience Strategy for 2030, which placed special focus on heat adaptation, aiming to protect the city’s high-risk groups by increasing green areas and shade, expanding the use of cool materials and promoting cooling routes in places where the urban heat island effect is more intense. The smartphone app, Extrema Global, gives city residents and visitors personalized information about their heat-health risks. To ensure that heat receives equal attention as other climate related risks, the mayor of Athens appointed Chief Resilience Officer, Eleni Myrivili, as the city’s first Chief Heat Officer in 2021.

Belfast, UK

BELFAST: PUTTING CHILDREN FIRST

35 percent of the population of Belfast, UK is aged 25 or under. The Belfast City Council has recognized the need to place the youngest at the heart of city planning. Working closely with them, R-Cities and Arup have developed a strategy that creates a more healthy, inclusive and child-friendly city. It promotes connectivity through placemaking and active travel schemes and aims to retrofit existing urban landscapes to bring people back to Belfast’s city center.

“R-Cities is an organization we know well and enjoy working with, having done so on a number of occasions. We’ve come together in this instance around a common purpose to reclaim children’s right to play in cities, which can have strong well-being, economic, social and environmental benefits for the entire community. Through our partnership with R-Cities, we have been able to effectively engage cities across the globe to come forward with evidence and solutions to advance the play agenda in cities globally.”

Jerome Frost, Chair UKIMEA Arup; Co-chair of the Real Play Coalition

RESILIENT CITIES NETWORK

Tackling the Compounding Risks of Urban Heat

Climate change is causing global temperatures to rise, resulting in life-threatening heatwaves and record highs that have devastating long-term consequences.

Though heatwaves are among the most dangerous natural hazards, they rarely receive adequate attention. They are silent killers, and the death tolls and destruction they cause are not always obvious.

During the start of the pandemic, many cities across the world started discussing how they would protect their vulnerable populations from heatwaves in Covid-19 times. Chief resilience officers of member cities came together to establish a community of practice on urban heat and compounding risks. This community aims at better understanding the socio-economic impact of heat on vulnerable groups and identifying policies and processes to tackle risks.

Strengthening Resilience Through Play

Play is essential for children’s health, physical and emotional growth. It also helps them acquire social and behavioral skills and build resilience.

The Covid-19 pandemic has had a devastating impact on children, disrupting their schooling, affecting their well-being, social contact, and even nutrition. It has been especially damaging for children living in deprived urban areas, where lack of safe recreational spaces is a major issue.

R-Cities, in partnership with the Real Play Coalition, provides technical support and facilitates knowledge exchanges between stakeholders of this community of practice. The goal is to help understand the value of play in child development and find innovative solutions that work for cities and children. It will also shed light on the types of play-focused investments that cities are prioritizing, particularly in Covid-19 times.
Advocating for Resilience: The Resilience 21 Coalition

Resilience 21 (R21) is a coalition of leading resilience practitioners in the United States, who work with diverse cities and communities to build resilience against growing shocks and stresses. They focus on natural hazards worsened by climate change and the exacerbated impacts faced by marginalized communities. Leveraging the expertise of planners, architects, engineers, scientists, meteorologists and policymakers, R21 publicly launched its action agenda in January 2021 and offered it to guide the federal government over the next four years and beyond. Since then, the group has grown manifold to include specialized resilience practitioners from across the world, who are adapting various action points for their community and country. R-Cities is proud to support and host R21 as it continues to integrate resilience in the policy and advocacy spheres.

Resilient Infrastructure for Resilient Communities: The Chair’s Agenda

In April 2021, Mayor Turner, Chair of the Board of Directors of R-Cities, launched the R-Cities Chair’s Agenda – Resilient Infrastructure for Resilient Communities. The agenda called for globally accelerating investment in infrastructure projects that are climate-ready and resilient, equitable and create green jobs. It aims at ensuring that the investments in city infrastructure intentionally accelerate and maximize positive impact on people’s lives, not just today, but for coming generations.

A key tool created under the Chair’s agenda and launched during COP26 in Glasgow is the Resilient Infrastructure Diversity and Equity (RIDE) Scorecard. Developed by R-Cities and Wood, the RIDE Scorecard provides a first of its kind methodology for assessing the social and equity components of an investment from the outset. The Scorecard complements existing resilient infrastructure tools by establishing a methodology to examine a project’s contribution to social and racial equity throughout its lifecycle of design, development, funding, implementation, and operation.

“The Chair’s Agenda is based on the principle of fairness. I want every city to have access to the best tools, the best minds and the best technical support, regardless of existing capacity. The RIDE Scorecard will help rapidly assess and identify projects that meet the ambitions of the Chair’s Agenda. These can then be prioritized for investment and be readied to deliver for vulnerable communities.”
Sylvester Turner, Mayor of Houston, Chair R-Cities Board of Directors
Implement

Transformational Initiatives by Member Cities

Cities must navigate the varied impacts of the constant shocks and stresses they face, while enabling citizens and economies to function and thrive in these unprecedented times.

Here’s a bird’s eye view of our member cities’ priority challenges:

- Confronting Climate Change Risks
- Reducing Economic Inequalities
- Promoting Social Equity
- Tackling Violence

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<th>City Governments</th>
<th>National/Sub-National Governments</th>
<th>Donors</th>
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To address these issues, member cities are implementing resilience initiatives funded by a diverse range of stakeholders. Here’s a snapshot:
Leading the Global Resilience Movement

The Hague, Netherlands has successfully launched a multi-stakeholder initiative to improve the resilience of its citizens to cyber threats by enabling better understanding of risks and vulnerabilities.

Empower

Paris, France is establishing a new governance structure to build resilience through strategic foresight and research that enables data-driven and participatory decision making.

Implement

Cape Town, South Africa has initiated resilience tagging within their capital management system. Projects awaiting execution are first screened for relevant shocks that could impact project resilience during implementation.

Mobilize

Thessaloniki, Greece instituted an Urban Resilience Observatory to collect data and monitor the city’s performance on Sustainable Development Goals (SDGs) and resilience.

Governance & Partnerships

Sydney, Australia has established the Resilient Sydney Platform to facilitate city-wide data collection and analysis. The geo-tagged data collected enables longitudinal benchmarking and reporting of the city’s performance with respect to key development indicators.

Implementing Resilient Governance Across the Globe
BUILDING RESILIENT NEIGHBORHOODS

Cities have realized that working on neighborhood programs helps avoid development disparities across marginalized communities. To enhance social cohesion, Vejle, Denmark is building the country’s first integrated daycare and elder care center using sustainable materials. In Rotterdam, Netherlands, the Resilient Bospolder-Tussendijken 2028 programme (BoTu 2028) has enabled the city’s municipality, residents and partners to collaborate closely and implement major improvements within local neighborhoods. They are working tirelessly to increase the twin district’s resilience in terms of social cohesion, security and climate and become the first resilient district of Rotterdam within the next 10 years.

SUPPORTING THE MOST VULNERABLE

To ensure food security in urban, peri-urban and rural areas, Montevideo, Uruguay launched a Strategy for the Right to Food. The strategy pivots on three principles – Montevideo will produce nutritious food, improve access to such food and promote healthy eating.

Surat, India (which has the country’s highest percentage of migrant population) overcame unprecedented challenges during the pandemic. The city administration, in collaboration with diamond and textile industry stakeholders, helped migrants travel back to their hometowns during the lockdown and return safely once the lockdown was over.

ACCELERATING CLIMATE ACTION

In Greater Miami and the Beaches, US, the Resilient305 strategy prioritizes actions around climate change and sea level rise to prepare for both short-term and long-term stressors.

Porto Alegre, Brazil is promoting energy efficiency and installing photovoltaic panels across municipal schools to save energy and generate revenue.

Vancouver, Canada launched a pilot program to empower community leaders by providing training and financial resources to lead climate dialogues within their own communities. This climate leaders’ program recognized the need for climate education and included vulnerable communities, youth and other groups in policy formulation. Several of the trained leaders continue to develop actionable plans for climate change and community well-being.
In light of the recent pandemic and climate concerns, it is important for cities to use a resilience lens in their planning, while ensuring businesses and people are better prepared to address multiple challenges simultaneously. Through thematic multi-city programs, R-Cities aims to unlock diverse opportunities for implementing urban transformation at scale, through knowledge sharing, innovation and entrepreneurship. This will strengthen equity and help build safer, more sustainable cities.

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<th>CIRCULARITY</th>
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<td>Waste Management</td>
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<td>Water Resilience</td>
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1. Resilience Assessment
   Assessing Risks & Vulnerabilities
   Action Inventory, Resilience Profile
   Resilience Tools + Training

2. Project Identification
   Prioritization of Projects
   Champion and Mentor Cities, Community of Practice (CoP)

3. Project Development
   Resilience Benefit Maximization
   Resilient Community Impact Funds, Knowledge Products + Webinars
   Network Exchange + Events

4. Project Matching
   Matching Projects with Financing

5. Project Implementation
Building Water Resilience in Africa

CHALLENGE
Extreme heat and seasonal variation of rainfall have a major impact on the urban water and sanitation system. This, coupled with unmanaged urban expansion and poor water management, has left a large chunk of the urban poor population without safe, affordable, and reliable access to water and sanitation.

SOLUTION
R-Cities, in collaboration with WRI, Arup and The Resilience Shift, helped identify key challenges and opportunities in three rapidly growing African cities: Kigali, Addis Ababa and Johannesburg. Focus areas included planning for risk-informed land management and water-sensitive urban development, increasing equitable access to safe water and sanitation, and establishing innovative institutional mechanisms to increase partnerships and investments.

KEY THEMES
Climate Resilience

Resilient Waste Management: The Urban Ocean Program

CHALLENGE
11 million metric tons of plastic waste enter the ocean every year. Of this, 80 percent originates from land-based sources (uncollected waste) while 20 percent originates from ocean-based sources (fisheries, maritime vessels etc.). It is estimated that 250 million tons of plastic waste could accumulate in the ocean by 2025 if the business-as-usual scenario continues. Decision makers must therefore approach waste management from a resilience perspective and balance the negative and positive impacts of waste management systems.

SOLUTION
R-Cities, with support of the Ocean Conservancy and the Circulate Initiative, is working with Can Tho, Melaka, Semarang, Pune, Chennai, and Panama City and by leveraging knowledge from Toyama, Christchurch, Milan, Rotterdam and Vejle to demonstrate how waste management solutions can help cities build resilience. These cities present the diverse drivers of a resilient waste management system: from bolstering the rights of informal waste workers, educating youth on the 3R concept to optimizing collection systems, reducing food waste, and promoting eco-friendly packaging materials. Addressing waste management not only solves pollution or plastic leakage issues but also creates valuable co-benefits in terms of climate, health, jobs and more.

KEY THEMES
Circularity

ADDIS ABABA: A HOLISTIC APPROACH TO WATER SECURITY
The economy in Addis Ababa, Ethiopia, is undergoing urban transformation. The city's topography, combined with poor waste and stormwater management, leads to severe flooding in informal housing during the rainy season. Climate change challenges and weak construction pressures are expected to exacerbate the situation. Further, the city's aging infrastructure results in contamination and the outbreak of waterborne diseases like cholera. Informal and low-income housing residents face the brunt of these challenges. Based on an initial assessment conducted through the City Water Resilience Approach program, participants collectively identified opportunities to address critical challenges in a holistic manner. Common goals were developed to ensure water security and access for all in Addis Ababa. Focus areas included sustainable sanitation, stormwater management, pollution management and data-driven decision making.

CAN THO: REDUCING PLASTIC POLLUTION
Litter densities were relatively low in Can Tho, Vietnam, compared to similar sites in other Indonesian cities. An assessment conducted as part of the Urban Ocean Program discovered that food plastic and tobacco products were the main litter items within the city. Further, plastic waste was relatively less within household waste and most plastic products found across vendors and restaurants were packaged using PET. This pointed to the possibility of recycling. While the city has a plan to improve waste management and public awareness, clear policies on the use of biodegradable products can further reduce the generation of plastic waste and subsequently its management.

“*The Covid-19 pandemic has laid bare just how critical waste management systems are to public health and the environment. This is especially true in urban areas where population density and waste generation are greatest.* Through our Urban Ocean program with R-Cities and the Circulate Initiative, we are helping cities better prepare for future shocks and stresses, while reducing plastic pollution in our ocean.”

Chever Voltmer, Plastics Initiative Director, Ocean Conservancy.
Shaping the Digital World with Resilience

**CHALLENGE**
Latin America is witnessing rapid urbanization. The pressures of skyrocketing population growth are expected to rise in the coming years, making the region increasingly vulnerable to shocks from natural disasters. Digital transformation can help Latin American cities prepare for calamities – through early warning and data enabled forecast systems – and improve citizen engagement resulting in increased and inclusive participation in economic activities and wealth creation.

**SOLUTION**
R-Cities, in collaboration with Visa and key stakeholders, did a deep dive with the Metropolitan Area of Guadalajara, the Metropolitan District of Quito and the Municipality of Salvador to understand the challenges in digitization through an urban resilience prism and help identify innovative solutions for mainstreaming resilient digitalization.

**KEY THEMES**
- Economic Opportunity

**REGION**
- Latin America & the Caribbean

**NO. OF CITIES**
- 3

**NO. OF RESILIENCE PROJECTS**
- 3

**DURATION**
- 2 Years

“Together with Visa and R-Cities, we are fostering the construction of inclusive digital citizenship through knowledge and tools, to enhance the city’s opportunities for employment and development. Through this alliance, the city is promoting resilience to face the challenges of digital transformation in work, commerce and the economy.”

Bruno Reis, Mayor of Salvador

JAKARTA: ADVANCING SDGS AT THE LOCAL LEVEL
In Jakarta, Indonesia, R-Cities along with the city government and other stakeholders, developed an innovative collaboration model to advance urban resilience and SDGs in one of the poorest and most vulnerable subdistricts – the Kalibaru Hub project. It involved understanding the needs of the coastal Kalibaru subdistrict through interactions with the local communities, including small businesses and the informal sector, leading to the development of a detailed resilience profile and actions inventory. One of the initiatives identified will upcycle green mussel waste to improve both the livelihood of the community and the waste management system.

**KEY THEMES**
- Economic Opportunity, Climate Resilience

**REGION**
- Asia-Pacific

**NO. OF CITIES**
- 2

**NO. OF RESILIENCE PROJECTS**
- 2

**DURATION**
- 26 Months

Developing Leaders for Urban Resilience and Sustainable Development

**CHALLENGE**
Cities in the APAC region span a wide range of scale, growth and complexity. There is immense potential for the public sector to engage with businesses to understand their role in the city system and harness their support to build urban resilience.

**SOLUTION**
R-Cities has partnered with Citi Foundation to lead multi-sector solutions and better enable the public sector to realize SDGs in Sydney and Jakarta. The partnership has tested and refined resilience assessments and engagement models in two different governance systems, enabling the advancement of SDGs and resilience agendas through increased institutional capacity.

**KEY THEMES**
- Economic Opportunity, Climate Resilience
Catalyzing City Resilience Solutions: SMEs in the Spotlight

**CHALLENGE**
Small and mid-size enterprises (SMEs) are essential drivers of economic growth and community well-being. However, they are more vulnerable to shocks and have been disproportionately affected by the pandemic. Strengthening the resilience of SMEs will help cities revitalize the local economy and uplift local communities.

**SOLUTION**
The Catalyzing City Resilience Solutions program, with support from the Citibank Foundation, is helping six cities identify critical sectors and accelerate a co-creation process to source, design and test solutions that strengthen SMEs’ business continuity, address critical resilience challenges and contribute co-benefits.

**KEY THEMES**
Economic Opportunity

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**DURATION**
27 Months

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Navigating the Recovery Process: Resilient Cities Action Package

**CHALLENGE**
Dealing with the recovery process from the pandemic is a monumental effort for many local governments.

**SOLUTION**
Funded by the German Federal Ministry for Economic Cooperation and Development (BMZ), the Resilient Cities Action Package (ReCAP21) is a partnership between GIZ, ICLEI – Local Governments for Sustainability, R-Cities and Cities Alliance. ReCAP21 aims to:
- Build capacity of selected cities in Rwanda, Bangladesh and Mauritania to tackle pandemics
- Identify priority urban resilient and green recovery action packages across sectors
- Plan and implement local, small-scale measures
- Develop long-term resilience plans
- Facilitate global knowledge exchange on urban resilient and green recovery

**KEY THEMES**
Resilient Recovery

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<tr>
<td>2</td>
<td>7 Months</td>
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Facilitating Resilience Investments: The Temasek Foundation Urban Resilience Program

**CHALLENGE**
Many cities are unable to prepare effective funding proposals to attract the finance and investment needed to accelerate resilience projects. A collaboration between Temasek Foundation, Centre for Livable Cities, and R-Cities, the Temasek Foundation Urban Resilience Program is a project accelerator targeted at city leaders and practitioners. Through this initiative, seven selected cities from ASEAN and South Asia had the chance to join a capacity-building program, work on expert-mentored projects on the ground, and collaborate with private sector and institutional players.

**KEY THEMES**
Climate Resilience

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<tr>
<td>7</td>
<td>9 Months</td>
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Semarang: Local Industries and the Resilience Movement

Competitive human resources, urbanization and development are causing environmental pressures in Semarang, Indonesia. Further, sustainability gaps and emerging economic scenarios are threatening the batik industry in Semarang. The city has over 300 batik clusters, of which 73 percent of the SMEs cater to the city, followed by 14 percent catering to the regional market and 13 percent to the international market. Given batik’s importance for the region’s economy and the Covid-19 outbreak, it was important to consider disaster preparedness while planning for business continuity. Efforts were made in collaboration with local businesses to understand capital and market dependencies and create a unique product identity. On the sustainability front, water and waste management options were explored for the sector, factoring in current and future climate change issues.

Kigali: Addressing the Impact of COVID-19

In Kigali, Rwanda, while the pandemic remained at manageable levels, the lockdowns increased food insecurity, particularly amongst low-income workers. R-Cities, along with the city’s chief resilience officer used the resilience strategy as a starting point to effectively evaluate risks, vulnerabilities and climate priorities, while developing a robust recovery action plan. The recovery plan was aligned with other strategies that the city had developed over time to achieve development objectives. The Resilient Recovery Action Plan addressed the impact of Covid-19, and also identified focus areas for prioritizing investments and enhancing long-term resilience. Currently, two pilot projects are being implemented in Kigali and Muhanga. These include retrofitting of healthcare centers with energy efficient fixtures and rainwater harvesting structures. A third project for scalable solar street lighting is also under consideration.

Climate Resilience

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<thead>
<tr>
<th>REGION</th>
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<td>2</td>
<td>7 Months</td>
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Our Way Forward

Around the world, cities are the beacons of hope that will light the way towards a more equitable, resilient and sustainable future. Going forward, R-Cities will focus on deploying solutions that help solve pressing challenges like climate change and equity with resilience capacity. Aligning investments to projects that are urgently needed to safeguard cities’ most vulnerable communities will be our top priority over the next two years. Strategic partners will fortify our efforts to address cities’ most pressing needs to achieve circularity and respond to the climate challenge with equitable water and energy resilience investments.

Our Commitment to Empowerment

R-Cities is committed to sustaining a leading network of urban practitioners globally. Led by our chief resilience officers, the network will continue to advance the resilience practice and strengthen peer-to-peer learning through co-creation and collective problem solving. Our community of chief resilience officers leads from the front with new resilience frameworks, innovative governance arrangements and solutions that tackle current and future challenges. We will continue to support, empower, and elevate their work through global and regional events, trainings, dedicated technical support and publicly available resources.

With the increasing awareness around resilience and need for greater investments, R-Cities will ensure that the voices of its member cities are amplified through resilience coalitions like R21. We will promote the role of cities and resilience during UN climate talks (COP27) and showcase the on-ground impact of resilience at major global summits like the World Urban Forum and World Cities Summit.
The Future of Urban Resilience Action

Empowering Cities to Manage Climate Risk and Build Resilience

BUILDING CLIMATE RESILIENCE IN THE EU

European cities and regions are more vulnerable than ever to impacts of climate change as the frequency and magnitude of heatwaves, flooding and droughts is projected to skyrocket. Insufficient technical expertise and a lack of tools and fit-for-purpose urban climate services leave the continent at risk to further shocks and stresses.

Backed by the Horizon 2020 Framework Programme, R-Cities is embedding resilience thinking in adaptation actions across Europe’s cities and regions through 3 programs: REACHOUT, ARSINOE and RESILIENCE. With our partners, we support the European Commission’s Mission for Adaptation. The programs will identify, develop, and test innovative solutions for cities and regions that strengthen their capabilities to address key climate risks, while building overall city resilience and reducing the vulnerabilities of their systems and communities.

THE NORTH AMERICA CLIMATE RESILIENCE PROGRAM

In urban areas, marginalized communities are highly vulnerable to the impact of climate change. Racial inequity and underinvestment in human capacity and infrastructure further reduce a city’s ability to become resilient.

A multi-year collaborative program between Z Zurich Foundation, Zurich North America and R-Cities will address two pressing, cascading shocks and stresses: floods and heat. The initiative will provide solutions that incorporate holistic resilience from the start. Boston and Houston will implement the project and extend learnings to Charleston, Chicago and New Orleans.

An Ounce of Prevention

Partnering with the insurance sector is vital for cities to break the cycle of disaster recovery and build resilience. Supporting cities through accurate diagnostics and community engagement will help develop viable resilience projects that reduce risks to life and property from climate induced stresses. R-Cities and Z Zurich Foundation are inviting partners to join this global effort through a dedicated Resilient Community Impact Funds.
Investing in an Equitable and Resilient Energy Transition

Rapid urbanization, high levels of informality and frequent stresses are pushing cities towards distributed renewable energy technologies.

**EMBRACING RENEWABLE ENERGY**

**CHALLENGE**

Renewable energy solutions have become the main drivers for enabling a low-carbon, resilient future. Through the Urban Power Program, R-Cities will help its member cities source, design and prepare projects that deliver critical energy solutions to the urban poor and vulnerable populations in two of its regions: Africa and Latin America & the Caribbean.

**KEY THEMES**
- Climate Resilience

<table>
<thead>
<tr>
<th>REGION</th>
<th>NO. OF CITIES</th>
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<tr>
<td>Global</td>
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<td>12 Months</td>
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**APPROACHING ENERGY TRANSITION THROUGH THE RESILIENCE LENS**

**CHALLENGE**

R-Cities is developing and implementing tools to help cities assess risks and vulnerabilities and develop projects that leverage resilience benefits. In collaboration with S&P Global Foundation, R-Cities will enhance its assessment and project development tools to maximize equity, create jobs and strengthen the connection between resilience and energy transition. Through this partnership, R-Cities will further develop and deploy the Resilient Infrastructure Diversity and Equity Scorecard that was launched during COP26 as well as the Resilience and Energy Assessment Framework. Approaching energy transition projects through a resilience and data lens will help cities maximize every dollar spent, make projects more investable, and improve the outcome of energy transition projects.

**KEY THEMES**
- Climate Resilience

<table>
<thead>
<tr>
<th>REGION</th>
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<tr>
<td>Asia-Pacific, Latin America and the Caribbean, Middle East and Africa</td>
<td>9</td>
<td>2 Years</td>
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**GOING CARBON NEUTRAL: NETZEROCITIES**

**CHALLENGE**

Supporting European cities in their transition to net-zero emissions by 2030, NetZeroCities is a four-year program funded by the Horizon 2020 Framework Program. It supports the European Green Deal and the European Commission’s Climate-Neutral and Smart Cities Mission in building a low-carbon, climate resilient future. In the coming years, R-Cities, together with 33 partners, will support more than 100 cities in Europe to achieve net-zero emissions and a climate neutral future by fostering systemic change through citizen engagement, financial structuring and social innovation. As a part of this program, we will develop a service-oriented platform supported by world-class practitioners, socially inclusive solutions, tools for fostering transformation, and tailored capacity building programs for citizen engagement and democratic governance.

**KEY THEMES**
- Climate Resilience

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<td>9</td>
<td>2 Years</td>
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**ACCELERATING CIRCULAR AND RESILIENT CITIES**

**CHALLENGE**

Waste management systems lay the critical foundation for achieving urban resilience. They play a major role in protecting public health and safety, promoting economic development, providing employment opportunities and reducing greenhouse gas emissions. Nearly 50 percent of R-Cities’ members see inadequate sanitation as a major threat and identify waste management as a top priority to build urban resilience. Meanwhile, cities continue to contribute 2.8 billion tons of organic waste each year, even as families worry about rising food prices and food insecurity. The circular economy has potential not only to strengthen urban waste management, but to deliver co-benefits including creating up to 25 million new green jobs, saving $2.9 trillion per year from wasted resources, and cutting global greenhouse gas emissions by 39 percent (according to studies by ADB, McKinsey, and Circle Economy).

In partnership with the Ocean Conservancy, The Circulate Initiative, Temasek Foundation and a growing global coalition, we will expand the Urban Ocean program and design a new food circularity and resilience program for member cities across South and Southeast Asia, Latin America and the Caribbean, the Middle East and Africa. We will also mobilize champion cities who are global leaders in transformative circularity to share best practices and mentor emerging cities.

**KEY THEMES**
- Circularity
The Resilient Community Impact Funds (RCIFunds) bridges an important gap between intention and action. Without grant funds to initiate resilience innovation, cities are pushed towards business-as-usual approaches to combat climate change and other resilience challenges. To ignite opportunities for investors to engage with cities that have the political will and scale to deploy innovations immediately, R-Cities launched the RCIFunds at COP26 in Glasgow. The RCIFunds will provide grant-based funding to help network cities identify projects, experiment, and deploy pilots. With global funding and support from Zurich Foundation and Bank of America, the RCIFunds will deploy its first grants in 2022. Designed as an umbrella fund to support investments in our priority themes, the RCIFunds is open to additional contributions from impact investors, philanthropies, and other funders.

GREATER MIAMI & THE BEACHES: SAFE HOUSING SOLUTIONS TO COMBAT CLIMATE RISKS

Lack of affordable and safe housing within Greater Miami & the Beaches, US, has brought multi-family affordable housing in the spotlight. Greater Miami provides tools, policies, and incentives to help property owners harden and retrofit their properties to mitigate the increasing risks of storms, floods, and heat. This will enable them to develop portfolio-based assessment and property-level audit tools, conduct training and outreach, and provide match funding for the retrofits.

Greater Miami & the Beaches seek support to:
- Identify funding and financing mechanisms to further incentivize these retrofits
- Create similar tools and incentives for other property types (like small businesses and low/medium income single family homeowners)

“The Resilient Community Impact Funds is a financial mechanism carefully structured to enable cities and private sector investors to work collaboratively, think innovatively, and apply practical solutions that have the potential to improve the well-being and prosperity of people and places for generations to come.”

Daniel Stander, Special Advisor, United Nations and Deputy Chair of the Resilient Cities Network Board of Directors
**Governance & Partnerships**

**Our Governance Structure**

R-Cities is a city-led, nonprofit organization with regional offices in Singapore, New York, Rotterdam and Mexico City. It is governed by a Global Steering Committee of member cities and an independent Board of Directors comprised of senior leaders from private, public and non-profit sectors.

**THE BOARD OF DIRECTORS**

The Board of Directors is responsible for directing the activities of R-Cities under guidance of the Global Steering Committee. The board has a three-year term and comprises a maximum of 11 members. Chaired by an independent and neutral chair, the board is responsible for appointing the Executive Director and overseeing the network’s strategy, budget and performance.

“Now, more than ever, it is of great importance that we break down silos and work toward building a better tomorrow. R-Cities is set up to do just that with global leadership that can advance this effort in a big way in cities across the globe.”

Naina Batra, CEO and Chairperson of the Asian Venture Philanthropy Network, Member of R-Cities’ Board of Directors

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- **Sylvester Turner**
  - Chairman
  - Mayor of Houston

- **Daniel Stander**
  - Vice Chair
  - Special Advisor, United Nations

- **Naina Batra**
  - Secretary
  - Chief Executive Officer & Chairperson, Asian Venture Philanthropy Network

- **Dr. Sameh Wahba**
  - Member
  - Regional Director, Sustainable Development, Europe & Central Asia Region, World Bank

- **Ahmed Aboutaleb**
  - Member
  - Mayor of Rotterdam

- **Monica Barone**
  - Member
  - Chief Executive Officer, City of Sydney

- **Martha Herrera Gonzalez**
  - Member
  - Secretary of Equity and Social Inclusion, Coordinator of the Equity for all Persons Cabinet, Government of the State of Nuevo Leon, Mexico

- **Kyungsun Chung**
  - Member
  - Co-Founder & Managing Partner, The Sylvan Group
THE GLOBAL STEERING COMMITTEE
The Global Steering Committee represents member cities at the regional and global levels and provides a platform for a city-led network. It has a clear mandate to set the principles and policy of the network based on the needs of member cities. The Global Steering Committee is comprised of up to two representatives from each of the five regions of the Network: Africa, Asia-Pacific, Europe and the Middle East, Latin America and the Caribbean and North America.
R-Cities has designed a simple, effective mechanism to engage mayors and city leaders for building its strategic vision and enabling actionable, result-oriented measures through a global task force led by the Chair of R-Cities’ Board of Directors, Sylvester Turner.

<table>
<thead>
<tr>
<th>REGION</th>
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<th>MAYOR / CITY LEADER</th>
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<tr>
<td>North America</td>
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<td>Mayor Sylvester Turner</td>
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<td>Oakland, US</td>
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<td>Leader of the Council Susan Aitken</td>
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<td>Mayor Daniel Quintero</td>
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Our Team

Ada Rustow  Alvaro Soldevilla  Aurora Lokita  Dana Omran  Eskedar Gessesse  Eugene Zapata  Fabiola Dullien
Fanny Chang  Federico Alii  Fitsum Delaye  Gabriela Cantu  Gladys Tan  Jordana Vasquez  Key Hill
Katrin Bruebach  Lauren Sorkin  Lauren Farrell  Leon Kapetanis  Lima Unikou  Luciana Cardoso  Luis Bonilla
Lynette Lim  Malcolm Robinson Campbell  Nalina Burbar  Nicole Ponce  Nifeer Tajuddin  Nini Purwajati  Ray Lin
Razvan Zamfira  Saada Amadu  Saurabh Gaidhani  Stewart Sarkozy- Banerzty  Tham Chee Chung  Thomas Holacinsky  Willie Ng

59.3% Women

92.6% from Cities & Countries we serve
Partnerships & Funding

We are grateful for our funders and partners for their continued commitment to building urban resilience across the globe. Their partnership is central to everything we do at the Resilient Cities Network. Though the road ahead has inevitable uncertainties, we know that through hard work, preparation, partnership and investments targeted toward results, all city dwellers can live more prosperous and safer lives. As a result, the cities we call home will remain the incredibly dynamic, productive and inspiring spaces of ultimate human achievement.

CORE FUNDERS

PROGRAMMATIC FUNDERS

NON-FUNDING PARTNERS

COALITIONS AND GLOBAL INITIATIVES
Collaboration for a Resilient Future

Resilience must be built over time, through powerful, mutually beneficial partnerships. R-Cities will continue to collaborate with leading knowledge institutions, city networks, funding partners, and private sector players to strengthen the ecosystem for urban resilience across the globe.

Join the Resilience Movement
follow our socials @rcitiesnetwork

www.resilientcitiesnetwork.org